



Policy for General Management of Branches

Chapter – 7

7. Introduction:

As a service organization, Bank is committed to meet the expectations of the customers and make the bank's system oriented towards providing better customer service. General Management of branches includes providing proper infrastructure facilities to customers, clean and well organized ambience, warmth atmosphere while dealing with customers and understanding needs of customer to offer better customer service.

7.1. Providing Infrastructure Facilities by Branches to Customers:

- A.** Ambience of customer service area should be pleasing with proper seating arrangement for customers (general, senior citizen, Divyang etc.) with uncluttered surroundings, cleanliness, proper white washing and painting etc.
- B.** If required branches shall provide a separate line for senior citizens and Divyang customers in front of every counter, however, these customers need not be in queue and they may approach to the counter directly.
- C.** Staff at branches will be courteous and smartly attired as per bank approved code of customer interface. Staff should not engage into their own/personal work, i.e. mobile phone etc. while customers are waiting in queue.
- D.** Basic customer amenities, i.e. public access to clean toilets and safe drinking water with good hygiene should be ensured.
- E.** Branch will maintain uniform and attractive signage for customer assistance in the language as per the RBI's instructions.



- F. Exceptionally large and Very large branches shall have Reception /Enquiry / May I Help You Counter exclusively as a point of interface with customers. Remaining branches to have “May I Help You” counters (combined with other duties) located near the entry point of the banking hall.
- G. Provide complaint/suggestion box in the Branch premises.
- H. Attend all customers present in the banking hall at the close of business hours and rendering of courteous service.

7.2. Display of Indicator Boards and Posters:

- A. To ensure banking facilities percolate to the vast sections of the population, branches shall display indicator board at all the counters bilingually in the offices in the Region-A but trilingual in Region B & Region C (as Regional Language, Hindi and English respectively) and display business posters at semi-urban and rural branches also in the regional languages concerned.
- B. Branches shall invariably display Name and Contact No of Nodal Officer of the Branch handling queries/concerns of Divyang /Senior Citizen customers to have a direct contact point for their issues/queries/concerns etc.
- C. There will be special mention/displaying name of services being offered to Senior citizens and Divyang customers such as Doorstep Banking Services(DSB), services without queue, Jeevan Pramaan portal for life certificate, senior citizen interest rate benefit on deposits etc.
- D. Display of business hours.
- E. Display of interest rates for various deposit schemes from time to time.
- F. Notify changes in interest rates on deposit /advances through our website.
- G. Display of Service Charges on issue of Demand Drafts, Pay Orders, Duplicate Drafts, Cancellation of Drafts, Collection of Documents, etc.
- H. Display Time - Norms for various Banking Transactions.
- I. Display of availability of Locker facility at the Branch.
- J. Display of Tax Collection facility at the Branch.
- K. Display of information regarding Corruption free service to all customers.



- L. Display of nomination facility available to all deposit accounts (i.e. account opened in individual capacity) and all safe deposit hirers (i.e. individual hirers).
- M. Display of “Senior Citizen and Divyang customers need not be in queue, they may approach the counter directly” at prominent places of branches.
- N. Display address of Zonal & Head Offices, as well as Nodal Officer dealing with customer grievances/complaints.
- O. Display Name and address of the concerned banking ombudsman.
- P. Posters should be displayed in branches informing the public regarding documents required under KYC norms for opening of an account.
- Q. Comprehensive notice board and its regular updation be made.

7.3. Posting roving officials to ensure employee’s response to customers and for helping out customers in putting in their transactions:

In all branches any official with other duties will be assigned the role for providing necessary assistance in transacting the business and oversee the employees’ response to customer. He or She is expected to give a patient hearing to the customers and help them in putting in their transactions comfortably.

7.4. Providing customers with booklets consisting of all details of services and facilities available at the bank in Hindi, English and regional languages concerned:

As our dealings with the customers rest on ethical principles of integrity and transparency, Bank shall endeavor to provide / make available to its customers brochures / booklets containing the details of products and services in Hindi, English and regional languages concerned.



7.5. Use of Hindi and regional languages in transacting business:

In today's highly competitive environment, 'customer ecstasy' can be achieved with effective communication in a language known to the customer. All the staff members shall preferably use English or Hindi or Regional Language known to the customer while transacting business with customers including communications to customers.

Currently Bank is providing Mobile Banking, Net Banking & UPI facilities through which customers can do banking like funds transfer, payments & other non-banking services from home & using Mobile. Mobile banking services (in addition to English) are available in Hindi also. Along with that customer service oriented products, knowledge, KYC-AML compliance, password integrity maintenance, essential IT security & knowledge of essential safety measures in cyber environment are imparted in English, Hindi and regional languages.

Call centre facility is already available to customers for availing financial, non-financial services & resolving their grievances. This facility is also available in Hindi, English & Punjabi Languages.

7.6. Reviewing and improving upon the existing security system in branches so as to instill confidence amongst the employees and public:

Customers expect that security system in the branches is adequate to enable them to complete the financial transaction with confidence. Security Officers from Zonal Offices concerned shall visit the branches at least once in six months to verify the security aspects and give suggestions for improvement or whenever an untoward incident takes place.

Bank staff shall be more vigilant during business hours and increase the surveillance in case of need. Bank shall endeavor to install CCTVs in the branches where considered necessary to instill confidence amongst the staff and the public.



7.7. Wearing of identity cards by the employees:

Customers expect that they should know to whom they are talking to or dealing. As such, wearing of identity card by the staff members is compulsory while on duty. Non-wearing of Identity card shall be construed as minor misconduct.

7.8. Periodic change of desk and entrustment of elementary supervisory jobs:

Job rotation gives an opportunity for the staff to become well versed with the work in other sections and enables them to perform duties efficiently anywhere and also to enhance level of customer service:

- A. Job rotation of the staff working in Head Office / Zonal Offices / Branches shall be effected once in every six months.
- B. Job rotation for clerical staff, other than those jobs attracting special allowance, shall be effected once in every six months.
- C. Job rotation of the staff working in Loans/ Advances Department and Foreign Exchange department/Seat shall be effected once in every 12 months in all branches.
- D. Job rotation of the staff/officials shall be carried out in true spirit with no exception therein, to ensure the transparency and accountability of the staff/officials and in view to safeguard the bank's interest.
- E. Zonal Managers/HODs shall ensure the compliance with above stated guidelines invariably and in time bound manner under their respective jurisdictions.
- F. Here job rotation implies the change of role of the role holders within the department / cell/ branch.

7.9. Training of staff in line with customer service orientation:

- A. Bank will necessarily ensure to impart proper and adequate training to all the new recruits in line with customer service orientation before deploying them for customer services/desk job at branches.



- B.** The Bank will also ensure to provide appropriate and adequate training to all old staff (working at various roles) on regular basis and in time bound manner, in order to tune their skills with changing scenarios and expanding scope of banking, which ensure enhanced level of customer service at branches or for better efficiency at different multiple roles.
- C.** Bank has already introduced PSB Digital Learning Portal for E-learning based lessons on Bank's intranet website for e-knowledge dissipation. All staff are advocated to take part in the training programs on regular basis.

7.10. Visit by senior officials from Zonal Offices & Head Office:

Zonal Heads/ Zonal Executives shall visit branches in their Zones as per the existing Policy on Branch Visits by the Zonal Head/ Zonal Executive circulated vide P&D Circular No. 3432 dated 12.04.2018 and senior officials from Head Office shall also visit the branches from time to time to assess the level of customer service.

In accordance with HO P&D circular No 3502, dated 12.09.2019, to facilitate the report submission and tracking of branch visit status on real time basis, the Branch visit report is strictly required to be submitted through online mode i.e. "Branch Visit Portal" on real time basis. No physical Copies of the report shall be accepted to HO P&D.

7.11. Rewarding best branches from customer service point of view:

To recognize the branches which excel in extending customer service in each Zone, one branch would be declared as the best branch in the Zone in each financial year and a certificate may be given by respective Zonal Manager.

7.12. Annual Survey of Depositor Satisfaction:

Bank has to conduct Annual Survey of Depositor Satisfaction and tri-ennial audit of the survey. Annual Survey of Depositor Satisfaction be conducted by Zones during each calendar year not later than 31st December as per prescribed



Performa. Tri-ennial audit in this regard be conducted by H.O. Inspection Department.

The guidelines to conduct Annual Survey of depositor satisfaction is as under:

- **A minimum of 10% of branches per zone and minimum 10 customers from Assets side and 10 Customers from Liabilities side are to be covered under this survey.**
- **Zonal Managers to take note of survey conducted and take remedial measures, if any, at their end.**
- **Zonal Managers to send the confirmation of completion of survey every year not later than 31st December of each year to HO General Operation Department.**
- **Zonal Managers to maintain the record of survey and remedial measure taken, for getting its tri-ennial audit done by the H.O. Inspection Department.**

HO General Operation Department guideline issued time to time in this regard shall be followed by Branches/Zones.

7.13. Holding Customer relation program and periodical meetings:

7.13.1. Customer's day is observed on 15th (or next working day in case of 15th is holiday/non-working day) of every month. On this day, Branch Manager is to meet customers without any prior appointment.

7.13.2. Holding of Customer Service Meeting:

- A. To enhance the level of customer service, a customer service committee be formed at branches in such a manner that committee may necessarily represent almost every section and category of customers i.e. senior citizen, female customer, Divyang etc.**
- B. SOP for Customer Day is attached as Annexure-I.**
- C. At branches, Meeting of the Customer Service Committee must be held on monthly basis on 15th (or next working day in case of 15th is holiday/non-**



working day) and proper recording of minutes be carried out thereof. Thereafter uploading of the minutes of meeting be done on Customer Service Committee Portal. Proper maintenance of records and timely uploading of minutes of meeting on Customer Service Committee Portal through URL: <http://172.22.1.156:8079/cscp/index.php>. (by 20th of the month) shall be ensured by the Branches/Zones. Detailed SOP for Customer Service Committee Portal has been issued by HO General Operation Department vide Circular No. 181/2023-24 dated 29.05.2023.

- D. The Branch Manager Shall meet the customers without any prior appointment. In Case Branch Manager failed to attend the same, 2nd Man will attend the meeting without fail.
- E. Format for Recording Minutes of Customer Service Committee Meeting as Annexure-II.
- F. Zones/Branches must ensure to resolve the issues or accede to the suggestions/feedback as raised in the customer service committee meeting on priority basis.
- G. The date of the meeting must be brought into cognizance of customers in general of the branch.

7.14. Timelines for delivery of customer services:

- A. Prompt Issuance of form 16A, filing of Form 15G/15H, Life Certificate, and Jeevan Pramaan etc. to eligible customers.
- B. For Death Claim settlement, Branches will ensure to settle the death claims in time bound manner as per the guidelines/policy governing Death Claim Settlement.
- C. Bank will ensure to improved availability with high uptime of self service facility for passbook printing, cash deposit, cash withdrawal etc.

7.15. General Compliance at Branches:

- A. Facility for Exchange of Soiled/Mutilated Notes will be provided across all branches of the bank as per the extant guidelines of the Bank/RBI.



- B.** Proper record & maintenance of security items. Adequate stock of the security be ensured all the time at branches to avoid any customer inconvenience.
- C.** Printing of Daily mandatory reports and perusal/cross checking thereof.
- D.** Proper & complete recording of all required information be ensured in all documents in legible writings with appropriate authentication/stamping of the branch official/competent authorities.
- E.** Regular dispatch and record maintenance of Thanks Letter to the newly opened bank accounts and their introducers (if any).
- F.** Timely submission of Compliance report to Zone/Head office etc.
- G.** Timely disposal and removal of obsolete items of furniture and fixtures, old record, computers and printers etc. from Banking Hall be done.
- H.** Timely renewal of lease of branch premises (including ATM)/Branch Gun (if any) should be done, and if expired adequate steps must be taken for renewal of the same.
- I.** Pest control in the branch be done on regular basis.
- J.** Record of Specimen Signature addition / deletion be maintained.
- K.** Several important and mandatory registers be maintained and be updated by the branches i.e. Dak Inward register, Mistake register, Insurance register, Daily security movement register, Unit visit register, NPA Recovery & OTS Account Register, Security document register, Voucher movement register, Loan application received/ rejected/ Sanctioned Register, Deceased Case settlement register, Safe Custody Key Movement & other Key Movement Register, staff movement register etc.
- L.** Frequent return of cheques should be followed up and appropriate action should be taken up.
- M.** Take necessary steps to monitor Overdue Fixed Deposits in view to ensure timely renewal/ reinvestment etc. at branches with especial emphasis over Bulk Deposits.
- N.** Cash retention Limit of the branch should be monitored on regular basis and due emphasis be given to keep the limit as per the prescribed limit of the branch.



- O. CCTV should be installed with appropriate coverage of branch premises in the branch and outer space, (i.e. adequate coverage of Cash counter, Strong Room, Cash Vault etc., in accordance with Security compendium issued by HO Security Department). Regular inspection of these CCTV be ensured. CCTV footage of 90 days is required to be preserved by the Branches and Currency Chests.
- P. Adequate steps be taken by branch to protect the record from Fire/ Termite and Water etc. Zone-Security cell shall maintain a record of validity/expiry of the fire extinguishers installed at branches. The Zone shall ensure to replace/refill the Fire Extinguisher apparatus before its expiry date (In accordance with Security compendium issued by HO Security Department)
- Q. Zone shall also ensure that Alarms at branches are always in functional status and being tested on regular interval.
- R. All specimen signature should be scanned and updated immediately after opening of the account.
- S. Regular renewal of AMC of branch apparatus i.e. Hardware & other equipment & Insurance register of the same should be maintained.

7.16. Force Majeure:

The Bank shall not be liable on account of non-compliance, if some unforeseen event (including but not limited to civil commotion, sabotage, accident, fire, natural disasters or other “Acts of God”, war, damage to the bank’s facilities or absence of usual means of communication or all types of transportation etc.) beyond the control of the Bank which may prevent it from performing its obligations within the specified delivery parameters.

8 Amendment/ Modification in the Deposit & Customer Service Policy:

The Bank reserves the right to amend/modify Deposit & Customer Service Policy, as and when deemed fit and proper, at its sole discretion. This policy shall be valid till the time of its next review.



Annexure-I

SOP for Customer Day

Sr. No.	Particular	Description
1	Function	Holding of Customer Service Meeting.
2	Guidelines/Policies (External and Internal)	Chapter-7 (Policy for General Management of Branches) of Deposit & Customer Service Policy of the Bank
3	Customer awareness	Branch Manager shall ensure that customer day is prominently displayed on the notice board of the branch. P&D shall ensure that Information of customer day will be displayed prominently in the Bank's website.
4	Limit/Timeline if any	On 15 th day of every month (or next working day in case of 15 th is holiday/non-working day)
5	Who shall attend	The Branch Manager shall be present in branch on customer day to attend the customer's grievances. In the absence of Branch Manager, 2 nd Man of the branch shall attend the meeting without fail.
6	Action at Branch level	<ul style="list-style-type: none"> ➤ To enhance the level of customer service, a customer service committee be formed at branches in such a manner that committee may necessarily represent almost every section and category of customers i.e. senior citizen, female customer, Divyang etc. ➤ 10 customers from assets side and 10 from the liability side be invited. ➤ Proper sitting arrangement should be made for said meeting.



		<ul style="list-style-type: none"> ➤ Water/tea/coffee/snacks be served to the customers attending the meeting. ➤ Proper recording of minutes be carried out thereof. ➤ Uploading of the minutes of meeting be done on Customer Service Committee Portal through URL: http://172.22.1.156:8079/cscp/index.php. ➤ Branch will login the portal through AD credentials of Branch Manager. ➤ Proper maintenance of records and timely uploading of minutes of meeting on Customer Service Committee Portal (by 20th of the month) shall be ensured by the Branch.
	Action at ZO Level	<ul style="list-style-type: none"> ➤ Nodal officer of the zone shall check the minutes of the customer meet as per prescribed format uploaded on the portal by the branches. ➤ Zones/Branches must ensure to resolve the issues or accede to the suggestions/feedback as raised in the customer service committee meeting on priority basis or refer the matter to concerned department at HO.
	Standard Operating Procedure	Detailed SOP for customer service committee portal is circulated by HO General Operations Deptt. Vide circular no. 181/2023-24 dated. 29.05.2023.
	Sample of survey	Format for recording minutes of the meeting is attached as Annexure-II .

Annexure-II

Punjab & Sind Bank

Branch:

Ref:

Date:

Branch Level Customer Service Committee Meeting Dated.....

Minutes of Meeting:

1.

2.

3.

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Suggestion from Customer(s), if any;

1.

2.

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Attendance-Branch Level Customer Service Committee Meeting:

S.No.	Customer Name	Cust ID/ Account No.	Age	Gender (M/F/T)	Divyang (Y/N)	Ex-Staff member (Y/N)	Signature	Remarks

(Branch Manager)